| UBC | The University of British Columbia <br> Board of Governors | Policy No.: |
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| Long Title: <br> Appointment and Extension of Appointment of Administrative Vice-Presidents |  |  |
| Short Title: |  |  |
| Administrative VPs Policy |  |  |

## Background \& Purposes:

The purpose of this Policy is to establish the selection processes for the appointment and extension of appointment of Administrative Vice-Presidents.

1. Definitions and Interpretation Rules
1.1 A schedule to this Policy establishes the definitions of terms used in this Policy and any unique rules of interpretation that apply to this Policy.
2. Scope
2.1 This Policy applies to all appointments and extension of appointments of Administrative VicePresidents.

## 3. Selection of Candidates for Appointments

3.1 For the selection of candidates for Administrative Vice-Presidents, the President shall convene an Advisory Committee as described in the Procedures and will consider the advice of the Advisory Committee in making a recommendation to the Board of Governors.
3.2 The Vice-President, Human Resources shall support the Advisory Committee throughout the selection process, including the engagement of consultants, providing training on cultural sensitivity and unconscious bias, and other support as appropriate.
3.3 The Vice-President, Human Resources shall support the President in making a recommendation to the Board of Governors, by providing guidance on compensation and other terms and conditions of the appointment, including Public Sector Employers' Council guidelines and approval processes.
3.4 The President's recommendation will be considered by the Board of Governors, which must approve the appointment and which has the authority to establish the terms and conditions for any such appointment.

## 4. Stages for Extension of Appointments

4.1 Where the appointment of an Administrative Vice-President is approaching expiration, the President will ascertain whether the incumbent wishes to continue in the position beyond the expiration of the incumbent's current appointment.
4.2 If the incumbent and the President wish to consider extending the appointment, the President shall convene an Advisory Committee as described in the Procedures and will consider the advice of the Advisory Committee in making a recommendation to the Board of Governors.
4.3 The Vice-President, Human Resources, or, where the Vice-President, Human Resources is the subject of the extension, such other person as the President may select, shall support the Advisory Committee throughout the extension process, including the engagement of consultants, providing training on cultural sensitivity and unconscious bias, and other support as appropriate.
4.4 The President's recommendation will be considered by the Board of Governors, which has the authority to extend the appointment of an Administrative Vice-President and to establish the terms and conditions for any such extension.
4.5 If the incumbent does not wish to continue in the incumbent's position beyond the expiration of the incumbent's current term of appointment or if it is determined at any stage that an extension of the term of the incumbent should not be considered, the procedures for the recommendation and selection of candidates for Administrative Vice-Presidents contained in this Policy will apply.

## 5. Pro Tem Appointments

5.1 Notwithstanding anything else in this Policy, the President may designate in writing that an individual, including the incumbent, take on the role of Administrative Vice-President in a pro tem capacity where the incumbent's appointment has ended and a successor has not yet taken office; provided however, that:
5.1.1 any such designation normally will not be for a period of more than 12 months; and
5.1.2 if successive designations are made, the aggregate length of the designations normally will not exceed 24 months.

## Schedule to Administrative VPs Policy

## Definitions and Other Interpretation Rules

1. Definitions

In the Administrative VPs Policy, the following terms have the meaning defined below, and shall have the same meaning in any Procedures associated with that Policy:
a. "Academic Vice-Presidents" has the same meaning attributed to the term in the Academic Administrators Appointment Policy.
b. "Administrative Vice-Presidents" means all Vice-Presidents other than those who are Designated Senior Academic Administrators as defined in the Academic Administrators Appointment Policy.
c. "Advisory Committee" means an advisory committee to the President as defined in the Procedures associated with this Policy.

## PROCEDURES ASSOCIATED WITH THE

 ADMINISTRATIVE VPS POLICYPursuant to the Regulatory Framework Policy, the President may approve Procedures or the amendment or repeal of Procedures. Such approvals must be reported at the next meeting of the UBC Board of Governors or as soon thereafter as practicable.

Capitalized terms used in these Procedures that are not otherwise defined herein shall have the meanings given to such terms in the accompanying Policy, being the Administrative VPs Policy.

## 1. Advisory Committee for the Appointments

1.1 For the selection of an Administrative Vice-President, the President will convene an Advisory Committee with the following membership:

| For the Appointment of an Administrative Vice-President |  |  |  |  |
| :---: | :---: | :--- | :---: | :---: |
| Position | $\#$ | Source/Composition | Selected by: |  |
| Chair | 1 | President | Ex Officio |  |
| Secretary | $*$ | A member of the administrative staff of the Chair <br> *(non-voting and not counted in quorum) | Chair |  |
| Members | 1 | Person appointed by the Chair from the members of the Board <br> of Governors | Chair |  |
|  | 1 | Vice-President, Human Resources, except when the Vice- <br> President, Human Resources position is the subject of the <br> search | Chair |  |
|  | 1 | Vice-President other than the incumbent Administrative Vice- <br> President whose position is the subject of the search | Chair |  |
|  | 1 | Dean or Principal appointed by the Chair | Chair |  |
|  | 1 | Faculty member from UBC Vancouver selected by the UBC <br> Vancouver Senate | Senate |  |
|  | 1 | Faculty member from UBC Okanagan selected by the UBC <br> Okanagan Senate | Senate |  |
|  | 1 | Student from UBC Okanagan selected by the Board of Directors <br> of the Student Union of UBC Okanagan | UBCSUO Board <br> of Directors |  |
|  | Student from UBC Vancouver selected by the Council of the <br> Alma Mater Society of UBC Vancouver | AMS Council |  |  |


| N/A | One faculty member selected by the Chair and Members of the <br> Advisory Committee (for clarity, not including the Additional <br> Members) for every two Additional Members appointed by the <br> Chair | Chair and <br> Members of <br> Advisory <br> Committee |  |
| :---: | :---: | :--- | :---: | :---: |
|  | N/A | One student selected by the Chair and Members of the <br> Advisory Committee (for clarity, not including the Additional <br> Members) for every two Additional Members appointed by the <br> Chair | Chair and <br> Members of <br> Advisory <br> Committee |

## 2. Advisory Committees for the Extension of Appointments

2.1 The incumbent will provide the Advisory Committee with a report of accomplishments and challenges for review. The Advisory Committee will issue a public call for comments from the University community and consult with a broad range of the incumbent's constituents, including: direct reports, peers, immediate colleagues, relevant members of the University Executive Committee, external organizations with whom the incumbent would normally interact, and the broader community. The mandate of the Advisory Committee will be to advise the President on extension of the incumbent's appointment, taking into consideration: the incumbent's report; comments received from the University community; and the consultation with the incumbent's constituents. The Advisory Committee may also advise the President on matters of future priorities for the portfolio.
2.2 The President will convene an Advisory Committee with the following membership:

| For the Extension of an Administrative Vice-President |  |  |  |  |  |  |
| :---: | :---: | :--- | :---: | :---: | :---: | :---: |
| Position | $\#$ | Source/Composition | Selected by: |  |  |  |
| Chair | 1 | President | Ex Officio |  |  |  |
| Secretary | $*$ | A member of the administrative staff of the Chair <br> *(non-voting and not counted in quorum) | Chair |  |  |  |
|  | 1 | Vice-President, Human Resources, except when the Vice- <br> President, Human Resources position is the subject of the <br> extension | Chair |  |  |  |
|  | 1 | Vice-President other than the incumbent Administrative Vice- <br> President whose position is the subject of the extension | Chair |  |  |  |
|  | 1 | Dean or Principal appointed by the Chair <br> 1 | Faculty member from UBC Vancouver selected by the UBC <br> Vancouver Senate | Senate |  |  |
|  | 1 | Faculty member from UBC Okanagan selected by the UBC <br> Okanagan Senate | Senate |  |  |  |


| Additional <br> Members | N/A | Such other person(s) as the Chair may choose to appoint | Chair |
| :---: | :---: | :--- | :---: |
|  | N/A | One faculty member selected by the Chair and Members of the <br> Advisory Committee (for clarity, not including the Additional <br> Members) for every two Additional Members appointed by the <br> Chair | Chair and <br> Members of <br> Advisory <br> Committee |
|  | N/A | One student selected by the Chair and Members of the Advisory <br> Committee (for clarity, not including the Additional Members) <br> for every two Additional Members appointed by the Chair | Chair and <br> Members of <br> Advisory <br> Committee |

## 3. Selection of Advisory Committee Members

3.1 Senate Selections: For a Senate selection, the selection process is to be conducted in accordance with procedures satisfactory to the relevant Senate. Without limiting the generality of the foregoing, the Senate may authorize a committee (such as, for example, the Nominating Committee) to conduct the process or to simply make the selection.
3.2 Student Selections: To be eligible for selection as a student Advisory Committee member, a person must be presently enrolled at the University in a credit course or be designated by resolution of a UBC Senate as a student. For a UBC Vancouver student selection, the Council of the Alma Mater Society of UBC Vancouver shall select a student in accordance with procedures satisfactory to it. For a UBC Okanagan student selection, the Board of Directors of the Student Union of UBC Okanagan shall select a student in accordance with procedures satisfactory to it.
3.3 In making appointments to an Advisory Committee, including replacement appointments under Section 4 of these Procedures, the Chair will endeavour to provide for a diverse and balanced Advisory Committee and to reflect a balance of representation between the Okanagan and Vancouver campuses.

## 4. Replacement of Advisory Committee Members

4.1 Vacancy or Inability to Participate: If a member of an Advisory Committee becomes unwilling or unable to serve as a member of the Advisory Committee before it has completed its work, the Chair may appoint a replacement member. While the replacement member may be any person whose participation is expected to contribute significantly to the Advisory Committee's activities, the usual practice is for the replacement member to be from the same stakeholder group as the person being replaced.
4.2 Student Status: If a student member of an Advisory Committee ceases to be a student at the University but remains willing and able to continue to serve as a member of the Advisory Committee, the Chair may permit the person to continue to serve or may appoint a replacement student member. Any such replacement student must meet the same eligibility requirements as the student who is being replaced. For example, if the student being replaced is a student selected from the students registered in a degree or diploma program at a specific campus, the replacement student will be appointed from the students registered in a degree or diploma program at that campus.
4.3 If a replacement member is not appointed, the Advisory Committee may complete its work notwithstanding the vacancy.

## 5. Procedure for Advisory Committee

5.1 The Chair of the Advisory Committee will be responsible for calling meetings.
5.2 Meetings may be held face-to-face, via telephone conference, video conference or by any means determined by the Chair of the Advisory Committee.
5.3 The quorum required to transact business at meetings will be a majority of the members of the Advisory Committee unless otherwise determined by the Chair.
6. Term and Remuneration
6.1 The form and amount of remuneration of an Administrative Vice-President must be established and documented in writing at or before the effective date of the appointment.
6.2 An Administrative Vice-President may be appointed for a term up to five years. An extension of an appointment of an Administrative Vice-President is for a term up to five years. There is no limit to the number of times an appointment can be extended.

